

Technische Schulden

einschätzen und wirksam kommunizieren



Dr. Nils Göde
Dr. Elmar Jürgens



Praxis

Software-**Audits**

Kontinuierliche **Qualitäts-**
und **Testkontrolle**

 **Teamscale**

CQSE GmbH



Forschung

18+ **Promotionen** in
Software Engineering

Eigene **Forschung**

Enger Kontakt zu
Universitäten

Technische Schulden

```

50
51 /**
52 90     } else {
53 91     levelChars.append(c[i]).
54 92     }
55 93     String[] tokens = tokens.get().split(" ");
56 94     130
57 95     132 170
58 96     133 171
59 97     134 172
60 98     135 173
61 99     136 174
62 100    137 175
63 101    138 176
64 102    139 177
65 103    140 178
66 104    141 179
67 105    142 180
68 106    143 181
69 107    144 182
70 108    145 183
71 109    146 184
72 110    147 185
73 111    148 186
74 112    149 187
75 113    150 188
76 114    151 189
77 115    152 190
78 116    153 191
79 117    154 192
80 118    155 193
81 119    156 194
82 120    157 195
83 121    158 196
84 122    159 197
85 123    160 198
86 124    161 199
87 125    162 200
88 126    163 201
89 127    164 202
128    165 203
129    166 204
205    167 205
206    168 206
207    169 207
208    208 208
209    209 209
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225
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228
229
230
231
232
233
234
235
236
237
238
239
}

    for (int k = 0; k < tokens.length; k++) {
        String token = tokens[k];
        if (abbreviateThatIsSingleLetter) {
            String[] dashes = token.split("-");

            token = Arrays.asList(dashes).stream().map(BibtexNameFormatter::getFirstCharOfString)
                .collect(Collectors.joining("-"));
        }

        // Output token
    } else {
        sb.append(d[j]);
    }
}

if (sb.length() > 0) {
    boolean noDisTie = false;
    if ((sb.charAt(sb.length() - 1) == '~') &&
        ((BibtexNameFormatter.numberOfChars(sb.substring(groupStart, sb.length()), 4) >= 4) ||
         ((sb.length() > 1) && (noDisTie = sb.charAt(sb.length() - 2) == '~')))) {
        sb.deleteCharAt(sb.length() - 1);
        if (!noDisTie) {
            sb.append(' ');
        }
    }
}

} else if (c[i] == '}') {
    if (warn != null) {
        warn.warn("Unmatched brace in format string: " + format);
    }
} else {
    sb.append(c[i]); // verbatim
}

i++;
}

if ((braceLevel != 0) && (warn != null)) {
    warn.warn("Unbalanced brace in format string for nameFormat: " + format);
}

return sb.toString();
}

```

```

157
158 ← ? for (int j = 0; j < d.length; j++) {
159
160     if (Character.isLetter(d[j]) && (bLevel == 1)) {
161         groupStart = sb.length();
162         if (!abbreviateThatIsSingleLetter) {
163             j++;
164         }
165         if (((j + 1) < d.length) && (d[j + 1] == '{')) {
166             StringBuilder interTokenSb = new StringBuilder();
167             j = BibtexNameFormatter.consumeToMatchingBrace(interTokenSb, d, j + 1);
168             interToken = interTokenSb.substring(1, interTokenSb.length() - 1);
169         }
170
171         for (int k = 0; k < tokens.length; k++) {
172             String token = tokens[k];
173             if (abbreviateThatIsSingleLetter) {
174                 String[] dashes = token.split("-");
175
176                 token = Arrays.asList(dashes).stream().map(BibtexNameFormatter::getFirstCharOfString)
177                     .collect(Collectors.joining("-"));
178             }
179
180             // Output token
181             sb.append(token);
182
183             if (k < (tokens.length - 1)) {
184                 // Output Intertoken String
185                 if (interToken == null) {
186                     if (abbreviateThatIsSingleLetter) {
187                         sb.append('.');
188                     }
189                     // No clue what this means (What the hell are tokens anyway???) 😊
190                     // if (lex_class[name_sep_char[cur_token]] = sep_char) then
191                     //     append_ex_buf_char_and_check (name_sep_char[cur_token])
192                     if ((k == (tokens.length - 2)) || (BibtexNameFormatter.numberOfChars(sb.substring(groupStart, sb.length()), 3) < 3)) {
193                         sb.append('~');
194                     } else {
195                         sb.append(' ');
196                     }
197                 } else {
198                     sb.append(interToken);
199                 }
200             }
201         }
202     } else if (d[j] == '}') {
203         bLevel--;
204         if (bLevel > 0) {
205             sb.append('}');
206         }
207     } else if (d[j] == '{') {
208         bLevel++;
209         sb.append('{');
210     } else {
211         sb.append(d[j]);
212     }
213 }
214 if (sb.length() > 0) {

```

```

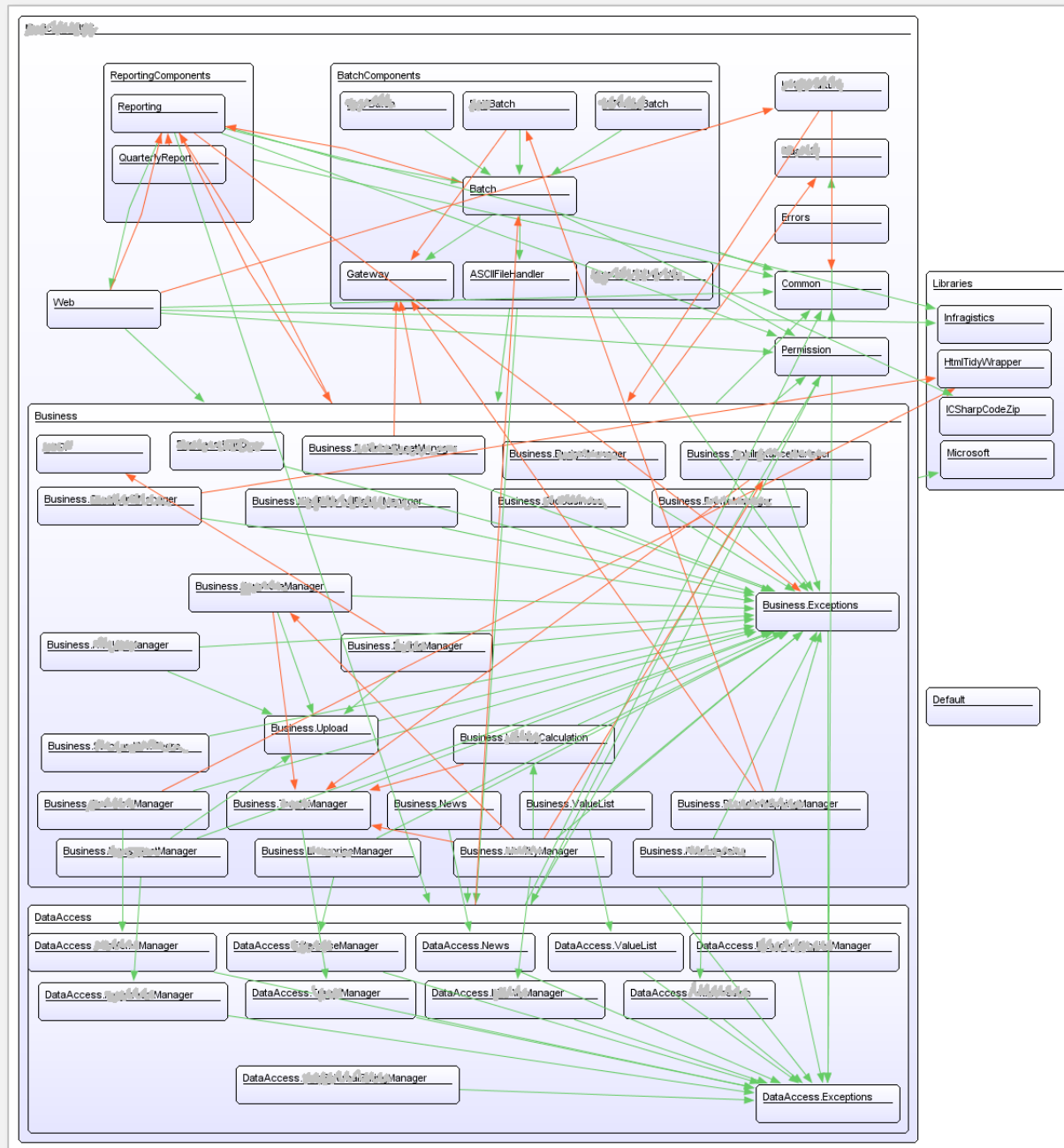
70     i++,
71     c = finalResult.charAt(i);
72     String combody;
73     if (c == '{') {
74         String part = StringUtil.getPart(finalResult, i, false);
75         i += part.length();
76         combody = part;
77     } else {
78         combody = finalResult.substring(i, i + 1);
79     }
80     String result = OOPreFormatter.CHARS.get(command + combody);
81
82     if (result != null) {
83         sb.append(result);
84     }
85
86     incommand = false;
87     escaped = false;
88 } else {
89     // Are we already at the end of the string?
90     if ((i + 1) == finalResult.length()) {
91         String command = currentCommand.toString();
92         String result = OOPreFormatter.CHARS.get(command);
93         /* If found, then use translated version. If not,
94          * then keep
95          * the text of the parameter intact.
96          */
97         if (result == null) {
98             sb.append(command);
99         } else {
100             sb.append(result);
101         }
102     }
103 }
104 }
105 }
106 } else {

```

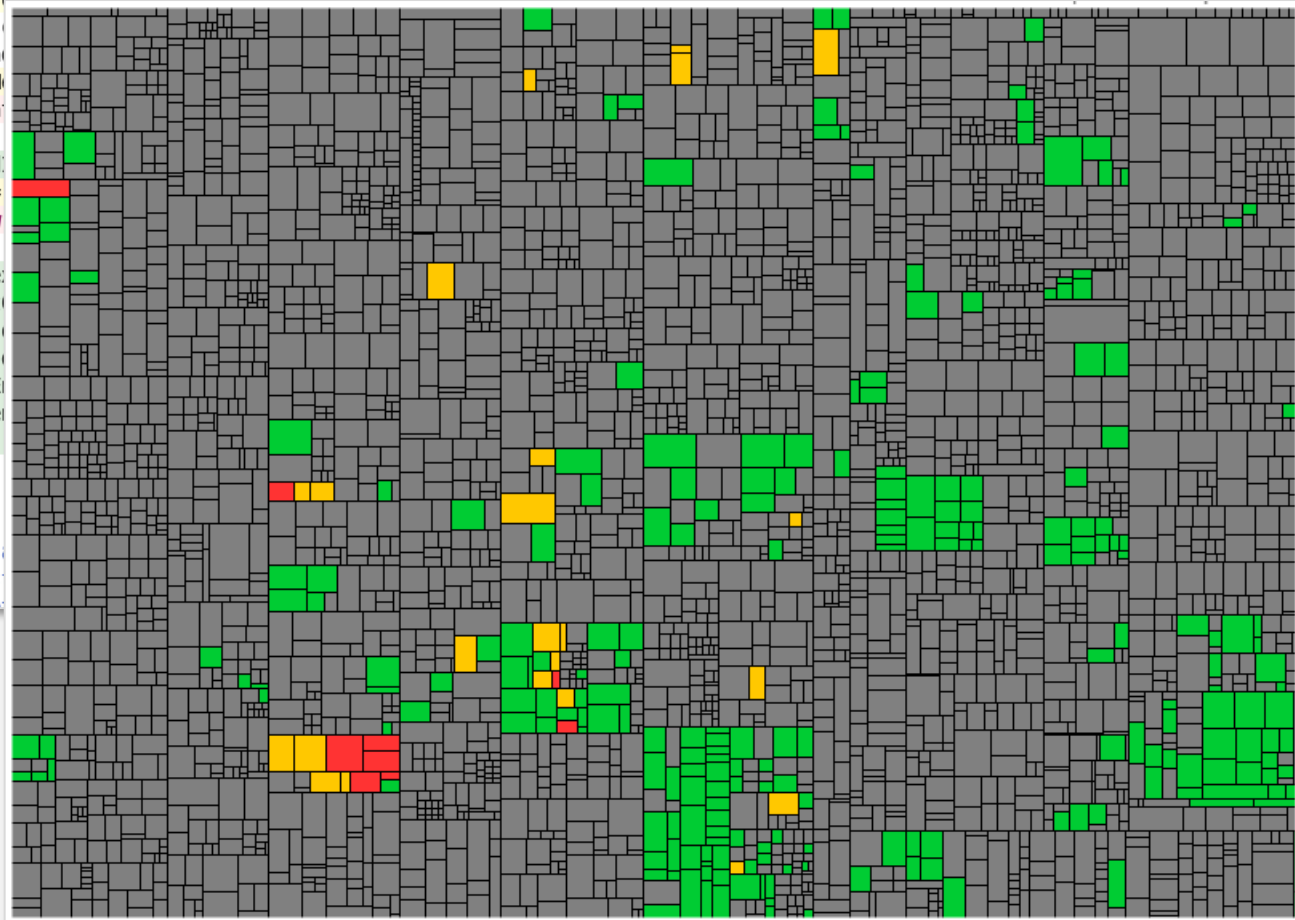
```

70     i++,
71     c = field.charAt(i);
72     String commandBody;
73     if (c == '{') {
74         String part = StringUtil.getPart(field, i, false);
75         i += part.length();
76         commandBody = part;
77     } else {
78         commandBody = field.substring(i, i + 1);
79     }
80     String result = HTML_CHARS.get(command + commandBody);
81
82     if (result == null) {
83         sb.append(commandBody);
84     } else {
85         sb.append(result);
86     }
87
88     incommand = false;
89     escaped = false;
90 } else {
91     // Are we already at the end of the string?
92     if ((i + 1) == field.length()) {
93         String command = currentCommand.toString();
94         String result = HTML_CHARS.get(command);
95         /* If found, then use translated version. If not,
96          * then keep
97          * the text of the parameter intact.
98          */
99         if (result == null) {
100             sb.append(command);
101         } else {
102             sb.append(result);
103         }
104     }
105 }
106 }
107 }
108 } else {

```



```
145         entry -> !entry.getrepositoryIdentifier().equals(EXTERNAL_ANALYSIS_REPO)
146         return serializeObjectToHttp(result, query);
147     }
148     return serializeObjectToHttp(entries, query);
149 } catch (ConQATException e) {
150     throw new InternalServiceException(e.getMessage(), e);
151 }
152 }
153
154 /**
155  * Adds method history entries for the given parameters. Will throw an exception
156  * if no method info could be found for the given data.
157  */
158 private SortedSet<UserResolvedMethodHistoryEntry> collectMethodHistoryEntries(String uniformPath,
159     CommitDescriptor commitDescriptor,
160     throws BaseException) {
161     if (ArchitectureModelUtil.isUniformPathUniformPath(uniformPath))
162     }
163     MethodInfo methodInfo = ...
164     if (methodInfo == null)
165     throw new InternalServiceException("Method not found: " + methodInfo);
166     repositoryLogIndex repositoryLogIndex = ...
167     branchesThatMightBeAffected branchesThatMightBeAffected = ...
168     SortedSet<UserResolvedMethodHistoryEntry> entries = ...
169     addMethodHistoryEntry(entries, methodInfo, repositoryLogIndex, branchesThatMightBeAffected);
170     return entries;
171 }
172
173 /**
174  * Uses the given method info to find the method history entries for the given method
175  * until the method has been modified.
176  * modification of the method.
```



Findings

<input checked="" type="checkbox"/> All	6793
<input checked="" type="checkbox"/> Architecture	1
<input checked="" type="checkbox"/> Architecture Conformance	1
<input checked="" type="checkbox"/> Code Anomalies	1344
<input checked="" type="checkbox"/> Bad practice	971
<input checked="" type="checkbox"/> Correctness	2
<input checked="" type="checkbox"/> Exception Handling	62
<input checked="" type="checkbox"/> General checks (built-in)	120
<input checked="" type="checkbox"/> Null pointer dereference	13
<input checked="" type="checkbox"/> Performance	36
<input checked="" type="checkbox"/> Unused code	93
<input checked="" type="checkbox"/> Unused variable or parameter	47
<input checked="" type="checkbox"/> Code Duplication	988
<input checked="" type="checkbox"/> Cloning	101
<input checked="" type="checkbox"/> Redundant Literals	887
<input checked="" type="checkbox"/> Documentation	3378
<input checked="" type="checkbox"/> Comment completeness	3236
<input checked="" type="checkbox"/> Task tags	142
<input checked="" type="checkbox"/> Formatting	6
<input checked="" type="checkbox"/> Code formatting	6
<input checked="" type="checkbox"/> Naming	110
<input checked="" type="checkbox"/> Java naming conventions	110
<input checked="" type="checkbox"/> Structure	966
<input checked="" type="checkbox"/> File Size	38
<input checked="" type="checkbox"/> Method Length	278
<input checked="" type="checkbox"/> Nesting Depth	650

Und jetzt?



$$171 - 5.2 \cdot \ln(\text{avgHV}) - 0.23 \cdot \text{avgCC}(g') - \\ 16.2 \cdot \ln(\text{avgLOC}) + 50 \cdot \sin(\sqrt{2.4 \cdot \text{perCM}})$$

HV: Halstead Volume CC: Cyclomatic Complexity
LOC: lines of code perCM: % Comment Lines

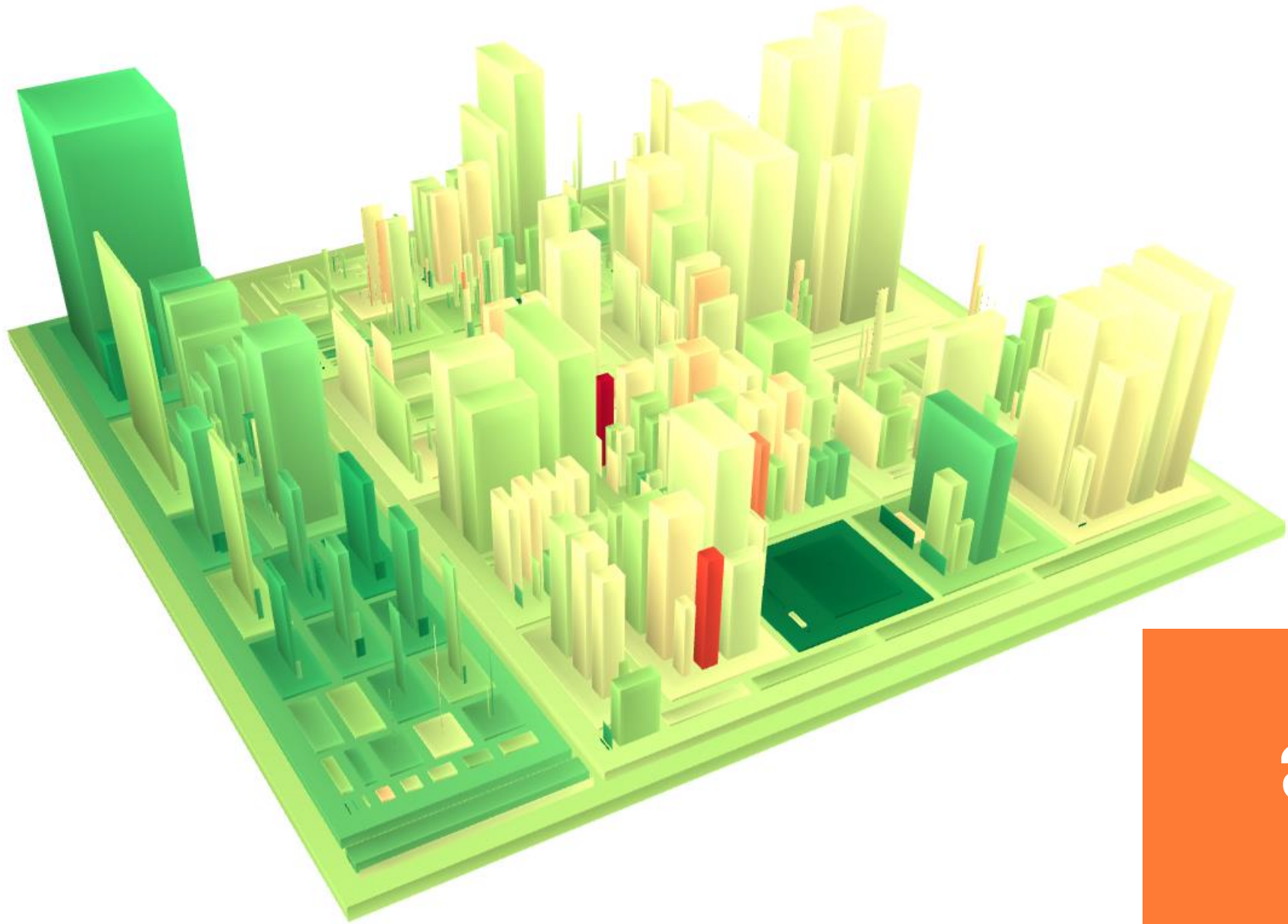


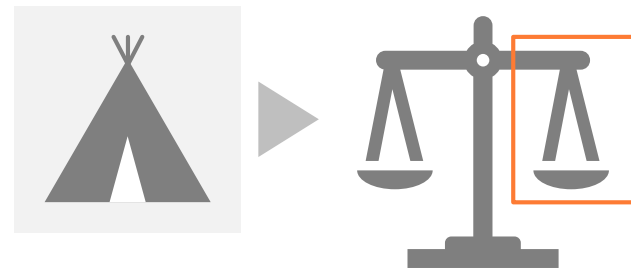
Maintainability [Measures](#)

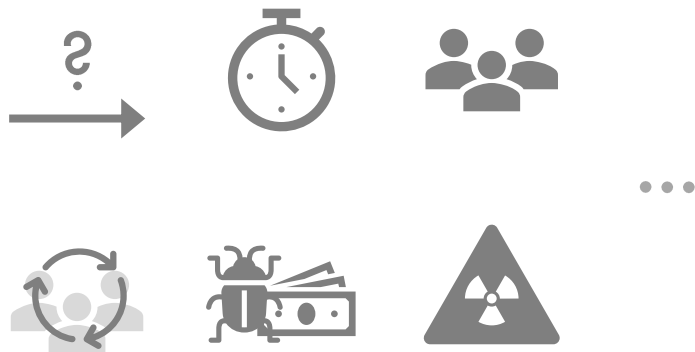
589d A

Debt ?

?







Findings

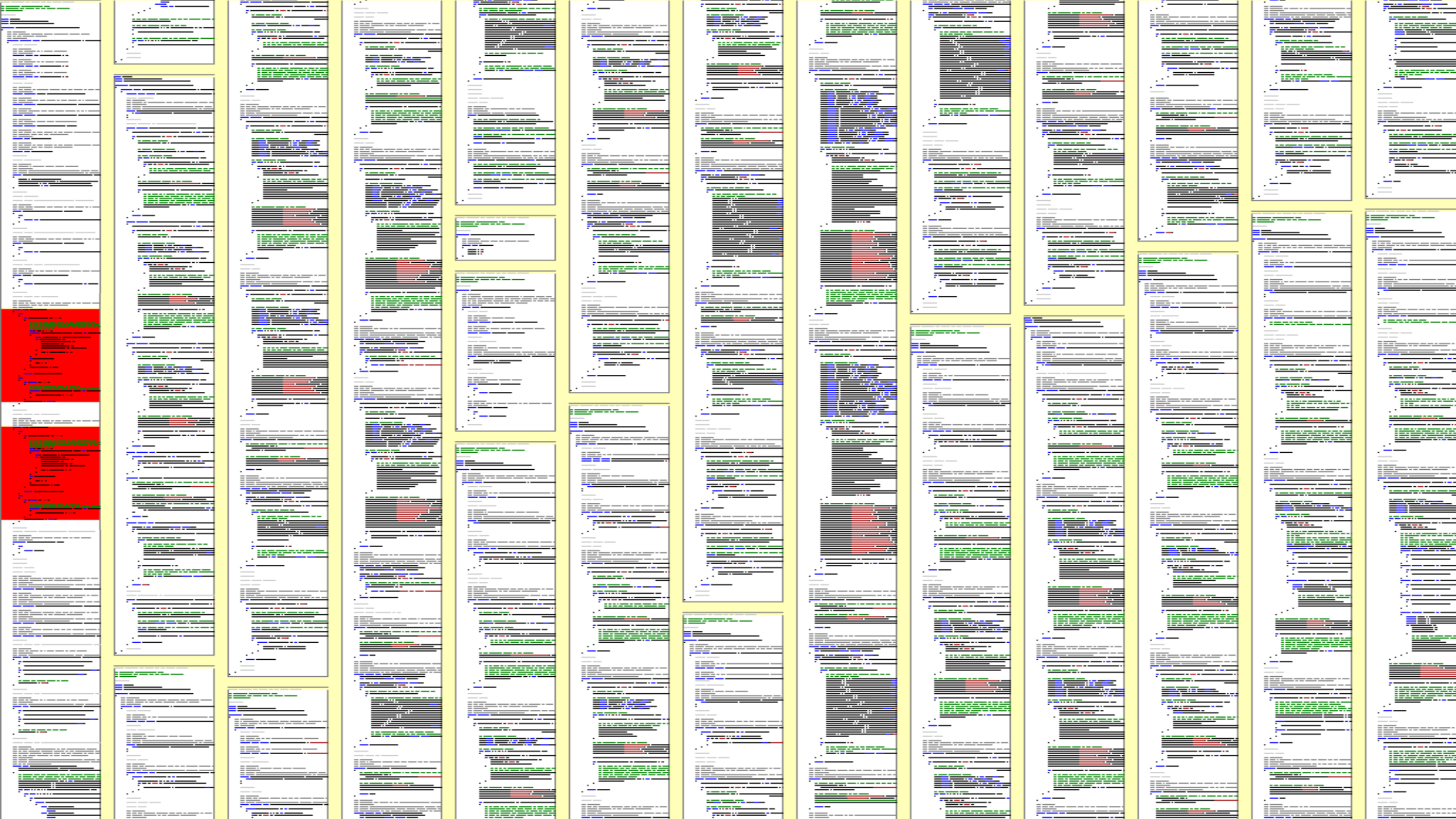
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```
// Utilities for arrays of elements
public String showElements(ModelElement[] elements, String nomsg) {
    boolean found = false;
    StringBuffer res = new StringBuffer();
    if (elements != null) {
        Index.getInstance().setCurrentRenderer(
            FlatReferenceRenderer.getInstance());
        for (int i = 0; i < elements.length; i++) {
            ModelElement el = elements[i];
            res.append(showElementLink(el)).append(HTML.LINE_BREAK);
            found = true;
        }
        Index.getInstance().resetCurrentRenderer();
    }
    if (!found && nomsg != null && nomsg.length() > 0) {
        res.append(HTML.italics(nomsg));
    }
    return res.toString();
}
```

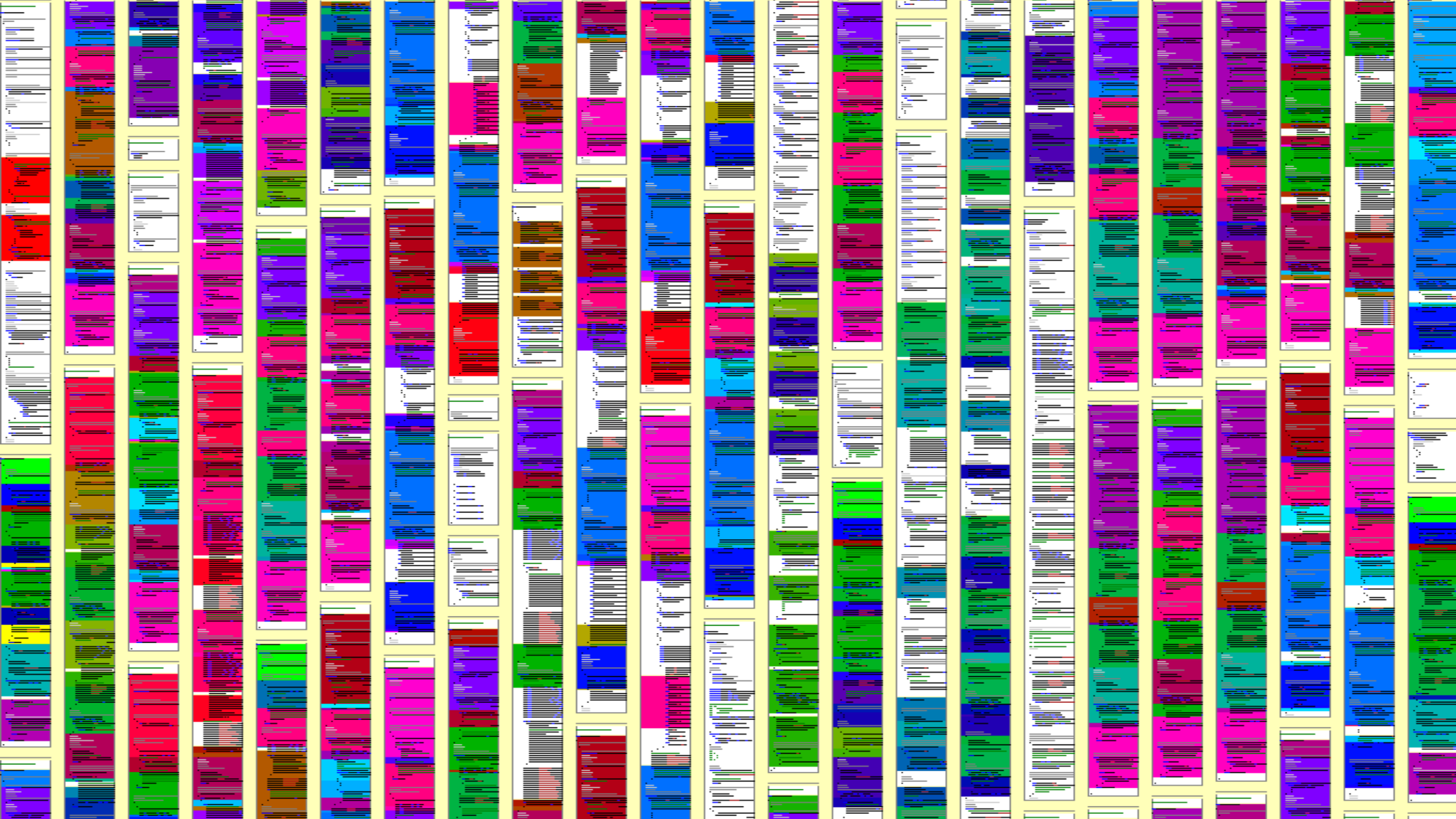
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            found = true;
        }
        Index.getInstance().resetCurrentRenderer();
    }
    if (!found && nomsg.length() > 0) {
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    }
    return res.toString();
}
```


$$\text{Anzahl} \frac{\textit{Fehler}}{\textit{Jahr}} \times \text{Fehlerfolgekosten} \frac{\textit{PT}}{\textit{Fehler}}$$

$$\text{Anzahl} \frac{\text{Fehler}}{\text{Jahr}} \times \text{Fehlerfolgekosten} \frac{PT}{\text{Fehler}}$$

#Fehler durch inkonsistente Klone @ Munich Re

Daten aus Studie

- 3 Systeme von Munich Re analysiert
- 79 Fehler gefunden (Impact auf Funktionalität, nicht nur Wartbarkeit o.ä.)
- System waren produktiv, einzelne Fehler schon durch Anwender als Tickets reportet
- 1 Produktionsfehler durch inkonsistente Klone / 17k SLOC

Bedeutung heute

- Betrachtetes Portfolio der Munich Re umfasst ca. 8,25 Millionen SLOC
- Konservative Annahme: Clone Management spart 1 Produktionsfehler pro 50k SLOC pro Jahr
- 8,25 Millionen SLOC / 50k = 165

$$\text{Anzahl} \frac{\text{Fehler}}{\text{Jahr}} \times \text{Fehlerfolgekosten} \frac{PT}{\text{Fehler}}$$

$$165 \frac{\text{Fehler}}{\text{Jahr}} \times \text{Fehlerfolgekosten} \frac{PT}{\text{Fehler}}$$

$$165 \frac{\text{Fehler}}{\text{Jahr}} \times \text{Fehlerfolgekosten} \frac{PT}{\text{Fehler}}$$

Ø Fehlerfolgekosten von Fehlern in Produktion

Mögliche Auswirkungen fehlerhafter Software

- Nutzer bekommen falsche Ergebnisse
- Anwendung stürzt ab
- Daten gehen verloren
- Frustration bei Nutzern (Kunden und Mitarbeiter)

? PT

Aufwand für Reparatur

- Nutzer schreibt Ticket für Fehler
- Debugging (Nachstellen, Diagnose, ...)
- Fixing
- Test
- Ggf. Deployment

? PT

Ø Fehlerfolgekosten von Fehlern in Produktion

Mögliche Auswirkungen fehlerhafter Software

- Nutzer bekommen falsche Ergebnisse
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0 PT: bewusste Unterschätzung

Aufwand für Reparatur

- Nutzer schreibt Ticket für Fehler
- Debugging (Nachstellen, Diagnose, ...)
- Fixing
- Test
- Ggf. Deployment

3 PT

$$165 \frac{\text{Fehler}}{\text{Jahr}} \times \text{Fehlerfolgekosten} \frac{PT}{\text{Fehler}}$$

$$165 \frac{\text{Fehler}}{\text{Jahr}} \times 3 \frac{\text{PT}}{\text{Fehler}}$$

495 $\frac{PT}{Jahr}$

$$500 \frac{PT}{Jahr}$$

**Munich Re spart durch Einsatz von Clone Management jährlich
ca. 500 PT Aufwand für Fehlerbehebung**

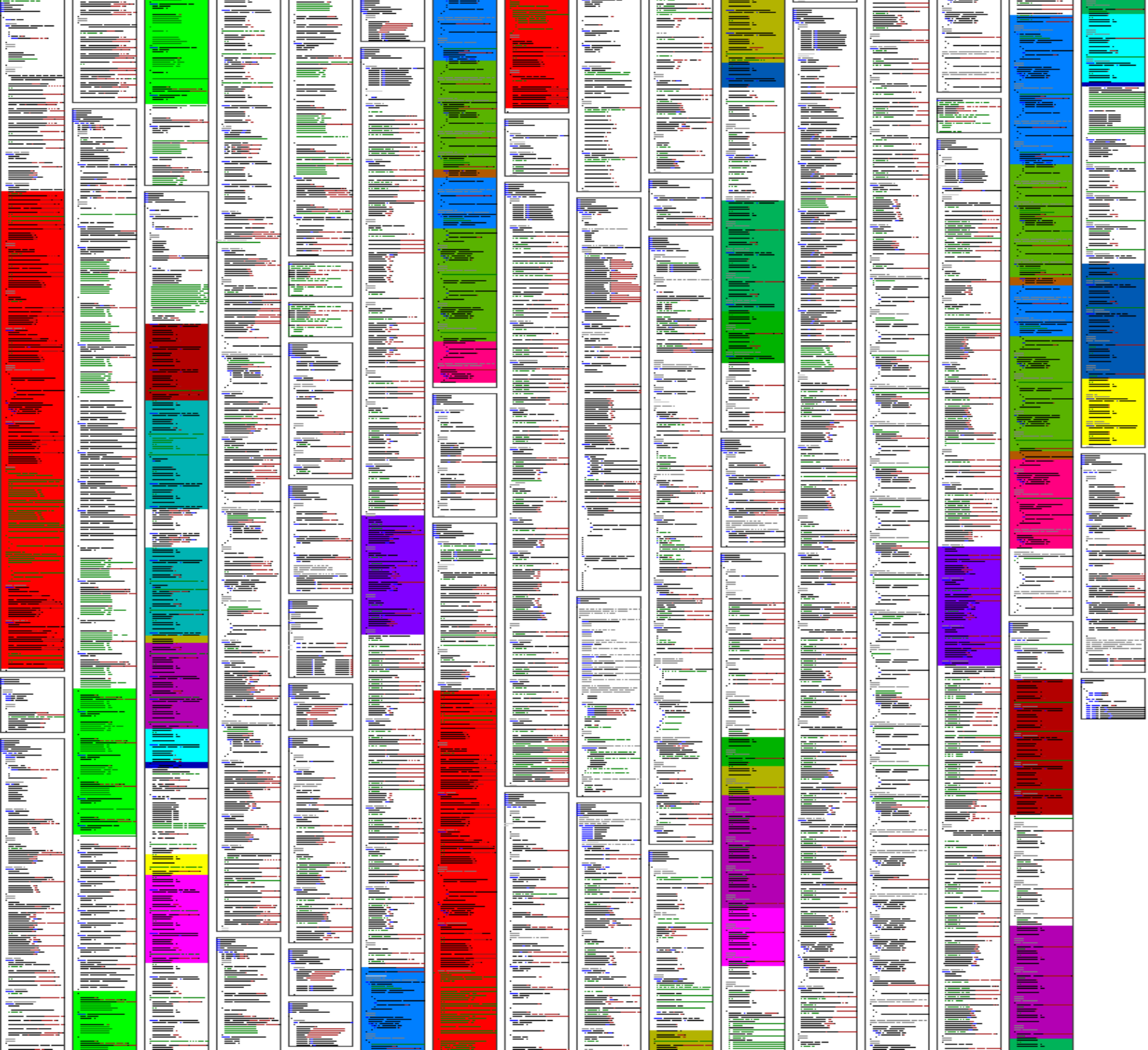




Komponente A



Komponente B



$$\Delta\text{Aufwand} = \% \text{BlowUp} \times \% \text{CloneAffectedEffort}$$

$$\Delta\text{Aufwand} = \% \mathbf{\text{BlowUp}} \times \% \text{CloneAffectedEffort}$$

Blow-Up: 0%



20 Lines

20 Lines

Blow-Up: 50%



20 Lines

20 Lines

20 Lines

$$\Delta\text{Aufwand} = \%12 \times \%CloneAffectedEffort$$

$$\Delta\text{Aufwand} = \%12 \times \% \text{CloneAffectedEffort}$$

%CloneAffectedEffort

Aktivitäten

- Analysis
- Location
- Design
- Impact Analysis
- Implementation
- Quality Assurance
- Other

Aufwändiger durch Cloning

-
- Location
-
- Impact Analysis
- Implementation
- Quality Assurance
-

Detaillierte Herleitung und Berechnung im Paper.

Wert für Berechnung: **50%**.

$$\Delta\text{Aufwand} = \%12 \times \%50$$

$$\Delta\text{Aufwand} = \%12 \times \%50 = \mathbf{6\%}$$

**Die Munich Re setzt
Clone Detection seit ca.
10 Jahren ein.**

Wie sähe es ohne aus?

Continuous Software Quality Control in Practice

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Abstract—Many companies struggle with unexpectedly high maintenance costs for their software development which are often caused by insufficient code quality. Although companies often use static analyses tools, they do not derive consequences from the metric results and, hence, the code quality does not actually improve. We provide an experience report of the quality consulting company CQSE, and show how code quality can be improved in practice: we revise our former expectations on quality control from [1] and propose an enhanced continuous quality control process which requires the combination of metrics, manual action, and a close cooperation between quality engineers, developers, and managers. We show the applicability of our approach with a case study on 41 systems of Munich RE and demonstrate its impact.

I. INTRODUCTION

Software systems evolve over time and are often maintained for decades. Without effective counter measures, the quality of software systems gradually decays [2], [3] and maintenance costs increase. To avoid quality decay, *continuous quality control* is necessary during development and later maintenance [1]: for us, quality control comprises all activities to monitor the system's current quality status and to ensure that the quality meets the quality goal (defined by the principal who outsourced the software development or the development team itself).

Research has proposed various metrics to assess software quality, including structural metrics¹ or code duplication, and has led to a massive development of analysis tools [4]. Much of current research focuses on better metrics and better tools [1], and mature tools such as ConQAT [5], Teamscale [6], or Sonar² have been available for several years.

In [1], we briefly illustrated how tools should be combined with manual reviews to improve software quality continuously, see Figure 1: We perceived quality control as a simple, continuous feedback loop in which metric results and manual reviews are used to assess software quality. A quality engineer – a representative of the quality control group – provides feedback to the developers based on the differences between the current and the desired quality. However, we underestimated the amount of required manual action to create an impact. Within five years of experience as software quality consultants in different domains (insurance companies, automotive manufacturers, or engineering companies), we frequently experienced that tool



Fig. 1. The former understanding of a quality control process

support alone is not sufficient for successful quality control in practice. We have seen that most companies cannot create an impact on their code quality although they employ tools for quality measurements because the pressure to implement new features does not allow time for quality assurance: often, newly introduced tools get attention only for a short period of time, and are then forgotten. Based on our experience, quality control requires actions beyond tool support.

In this paper, we revise our view on quality control from [1] and propose an enhanced quality control process. The enhanced process combines automatic static analyses with a significantly larger amount of manual action than previously assumed to be necessary: Metrics constitute the basis but quality engineers must manually interpret metric results within their context and turn them into actionable refactoring tasks for the developers. We demonstrate the success and practicability of our process with a running case study with Munich RE which contains 32 .NET and 9 SAP systems.

II. TERMS AND DEFINITIONS

- A *quality criterion* comprises a metric and a threshold to evaluate the metric. A criterion can be, e.g., to have a clone coverage below 10% or to have at most 30% code in long methods (e.g., methods with more than 40 LoC).
- (*Quality*) *Findings* result from a violation of a metric threshold (e.g., a long method) or from the result of a static code analysis (e.g., a code clone).
- *Quality goals* describe the abstract goal of the process and provide a strategy how to deal with new and existing findings during further development: The highest goal is to have no findings at all, i.e., all findings must be removed immediately. Another goal is to avoid new findings, i.e., existing findings are tolerated but new findings must not be introduced. (III-B will provide more information).

III. THE ENHANCED QUALITY CONTROL PROCESS

Our quality control process is designed to be *transparent* (all stakeholders involved agree on the goal and consequences

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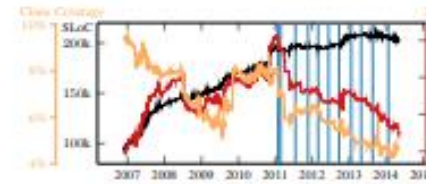


Fig. 3. System A

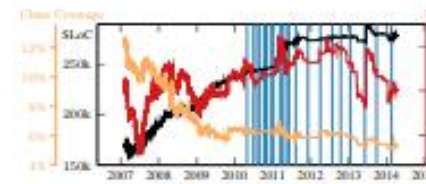


Fig. 4. System B

continuously in the available history (Figure 4). The number of findings, however, increases until mid 2012. In 2012, the project switched from QG2 to QG3. After this change, the number of findings decreases and the clone coverage settles around 6%, which is a success of the quality control. The major increase in the number of findings in 2013 is only due to an automated code refactoring introducing braces that led to threshold violations of few hundred methods. After this increase, the number of findings start decreasing again, showing the manual effort of the developers to remove findings.

For System C (Figure 5), the quality control process shows a significant impact after two years: Since the end of 2012, when the project also switched from QG2 to QG3, both the clone coverage and the overall number of findings decline. In the year before, the project transitioned between development teams and, hence, we only wrote two reports (July 2011 and July 2012).

System D (Figure 6) almost fulfills QG4 as after 1 year of development, it has only 21 findings in total and a clone coverage of 2.5%. Technically, under QG4, the system should have zero findings. However, in practice, exactly zero findings is not feasible as there are always some findings (e.g., a long method to create UI objects or clones in test code) that are not a major threat to maintainability. Only a human can judge based on manual inspection of the findings whether a system still fulfills QG4, if it does not have exactly zero findings. In the case of System D, we consider 21 findings to be few and minor enough to fulfill QG4.

To summarize, our trends show that our process leads to actual measurable quality improvement. Those trends go beyond anecdotal evidence but are not sufficient to scientifically prove our method. However, Munich RE decided only recently to extend our quality control from the .NET area to all SAP

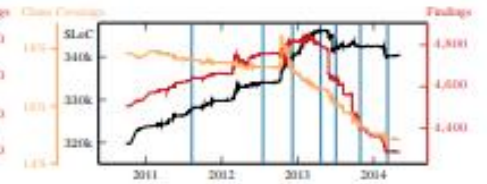


Fig. 5. System C

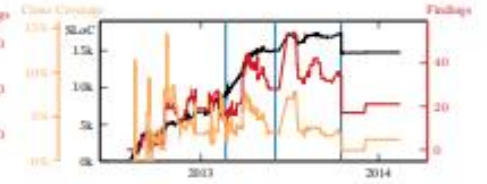


Fig. 6. System D

development. As Munich RE develops mainly in the .NET and SAP area, most application development is now supported by quality control. The decision to extend the scope of quality control confirms that Munich RE is convinced by the benefit of quality control. Since the process has been established, maintainability issues like code cloning are now an integral part of discussions among developers and management.

V. CONCLUSION

Quality analyses must not be solely based on automated measurements, but need to be combined with a significant amount of human evaluation and interaction. Based on our experience, we proposed a new quality control process for which we provided a running case study of 41 industry projects. With a qualitative impact analysis at Munich RE we showed measurable, long-term quality improvements. Our process has led to measurable quality improvement and an increased maintenance awareness up to management level at Munich RE.

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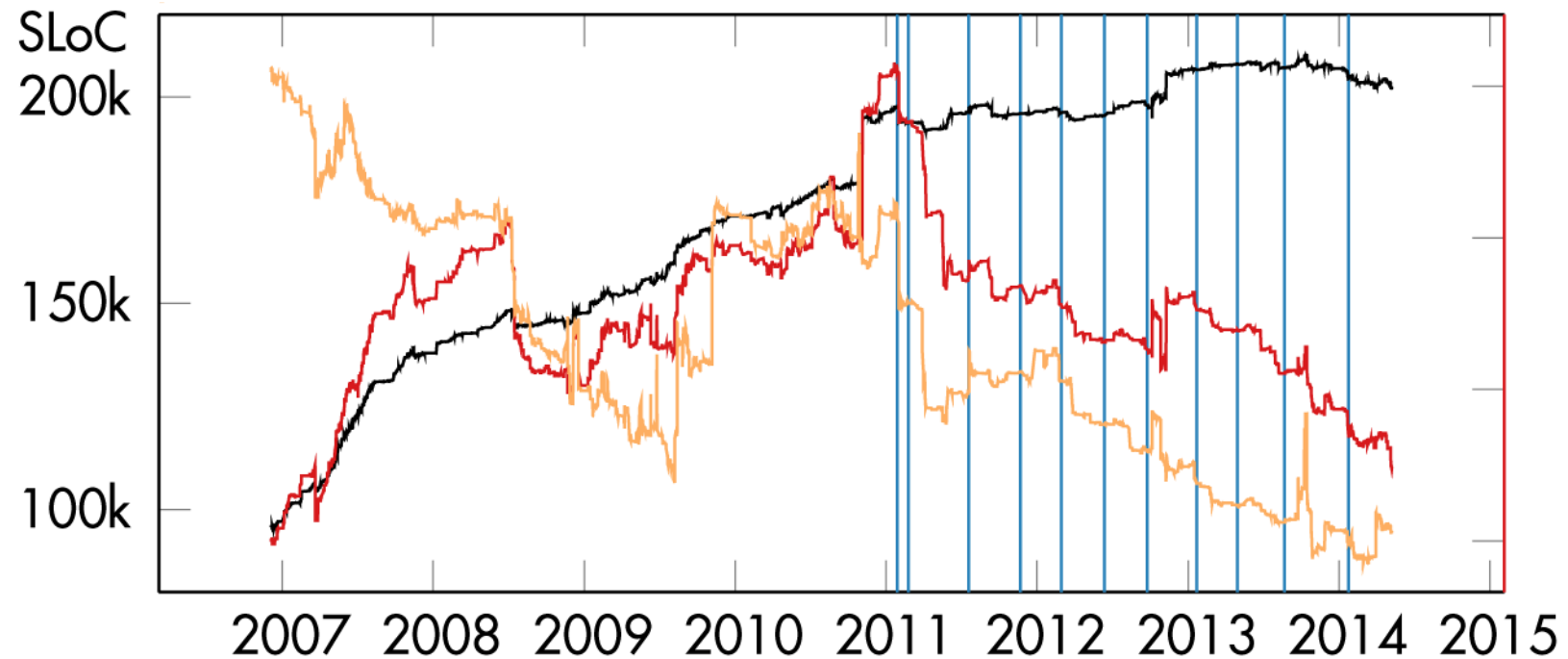
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¹e.g., file size, method length, or nesting depth

²<http://www.sonarqube.org/>

Einsparung durch Clone Detection



Menge an geklontem Code hat sich seit der Einführung von Clone Detection halbiert. Ohne Clone Detection wäre der Clone Blow-Up daher vorr. doppelt so groß.

Ersparnis Aufwand = 6%

Munich Re spart durch Einsatz von Clone Detection jährlich 6% Aufwand durch vermiedene Redundanz ein.

Findings

<input checked="" type="checkbox"/> All	6793
<input checked="" type="checkbox"/> Architecture	1
<input checked="" type="checkbox"/> Architecture Conformance	1
<input checked="" type="checkbox"/> Code Anomalies	1344
<input checked="" type="checkbox"/> Bad practice	971
<input checked="" type="checkbox"/> Correctness	2
<input checked="" type="checkbox"/> Exception Handling	62
<input checked="" type="checkbox"/> General checks (built-in)	120
<input checked="" type="checkbox"/> Null pointer dereference	13
<input checked="" type="checkbox"/> Performance	36
<input checked="" type="checkbox"/> Unused code	93
<input checked="" type="checkbox"/> Unused variable or parameter	47
<input checked="" type="checkbox"/> Code Duplication	988
<input checked="" type="checkbox"/> Cloning	101
<input checked="" type="checkbox"/> Redundant Literals	887
<input checked="" type="checkbox"/> Documentation	3378
<input checked="" type="checkbox"/> Comment completeness	3236
<input checked="" type="checkbox"/> Task tags	142
<input checked="" type="checkbox"/> Formatting	6
<input checked="" type="checkbox"/> Code formatting	6
<input checked="" type="checkbox"/> Naming	110
<input checked="" type="checkbox"/> Java naming conventions	110
<input checked="" type="checkbox"/> Structure	966
<input checked="" type="checkbox"/> File Size	38
<input checked="" type="checkbox"/> Method Length	278
<input checked="" type="checkbox"/> Nesting Depth	650

500 $\frac{PT}{Jahr}$

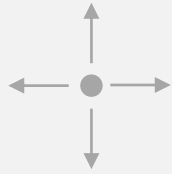
Munich Re spart durch Einsatz von Clone Management jährlich ca. 500 PT Aufwand für Fehlerbehebung

Ersparnis Aufwand = 6%

Munich Re spart durch Einsatz von Clone Detection jährlich 6% Aufwand durch vermiedene Redundanz ein.

Best Practices

Probleme **differenziert** betrachten



Kontext berücksichtigen



Experten involvieren



Konservative Annahmen machen



Visualisierungen gezielt einsetzen



Schnelles Feedback minimiert Kosten





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